

ONTARIO INTERNATIONAL AIRPORT AUTHORITY

COMMISSION AGENDA SPECIAL MEETING OCTOBER 16, 2015 AT 10 A.M.

Alan D. Wapner
President

Ronald O. Loveridge
Vice President

Lucy Dunn
Secretary

Jim W. Bowman
Commissioner

Curt Hagman
Commissioner



Al C. Boling
Executive Director

John E. Brown
General Counsel

Grant D. Yee
Treasurer

WELCOME to a meeting of the Ontario International Airport Authority.

- Authority meetings are held at the City of Ontario Council Chambers located at 303 East B Street, Ontario, CA 91764 or at other such places as the Commission shall designate.
- All documents for public review are on file at the Authority Secretary's offices located within City of Ontario facilities at 303 East B Street, Ontario, CA 91764.
- Anyone wishing to speak during public comment or on a particular item will be required to fill out a blue slip. Blue slips must be turned in prior to public comment beginning or before an agenda item is taken up. The Secretary/Assistant Secretary will not accept blue slips after that time.
- Comments will be limited to 3 minutes. Speakers will be alerted when they have 1 minute remaining and when their time is up. Speakers are then to return to their seats and no further comments will be permitted.
- In accordance with California Law, remarks during public comment are to be limited to subjects within Authority's jurisdiction. Remarks on other agenda items will be limited to those items.
- Remarks from those seated or standing in the back of chambers will not be permitted. All those wishing to speak including Commissioners and Staff need to be recognized by the Authority President before speaking.

ORDER OF BUSINESS: The Authority meeting begins with Public Comment at 10:00 a.m., immediately followed by the Regular Meeting.

(EQUIPMENT FOR THE HEARING IMPAIRED IS AVAILABLE IN THE CITY OF ONTARIO'S RECORDS MANAGEMENT OFFICE)

CALL TO ORDER (OPEN SESSION)

10:00 a.m.

ROLL CALL

Loveridge, Dunn, Bowman, Hagman, Wapner

CLOSED SESSION PUBLIC COMMENT The Closed Session Public Comment portion of the Authority meeting is limited to a maximum of 3 minutes for each speaker and comments will be limited to matters appearing on the Closed Session. Additional opportunities for further Public Comment will be given during and at the end of the meeting.

CLOSED SESSION

- GC 54956.9 (d)(1), CONFERENCE WITH LEGAL COUNSEL, EXISTING LITIGATION: *City of Ontario v. City of Los Angeles, Los Angeles World Airports, and Los Angeles Board of Airport Commissioners, RIC 1306498.*
- GC 54956.8, CONFERENCE WITH REAL PROPERTY NEGOTIATORS
Property: Ontario International Airport, 2900 East Airport Drive, Ontario; Authority Negotiator: Executive Director or designee; Negotiating parties: Los Angeles Mayor or his designee; Under negotiation: Price and terms of payment.

In attendance: Loveridge, Dunn, Bowman, Hagman, Wapner

PLEDGE OF ALLEGIANCE

REPORT ON CLOSED SESSION

PUBLIC COMMENTS

The Public Comment portion of the Authority meeting is limited to 30 minutes with each speaker given a maximum of 3 minutes. An opportunity for further Public Comment may be given at the end of the meeting. Under provisions of the Brown Act, the Commission is prohibited from taking action on oral requests.

As previously noted -- if you wish to address the Commission, fill out one of the blue slips at the rear of the chambers and give it to the Secretary/Assistant Secretary.

CONSENT CALENDAR

Each member of the public wishing to address the Commission on items listed below will be given a total of 3 minutes.

1. APPROVAL OF MINUTES

Minutes for the regular meetings of the Ontario International Airport Authority of September 7 and October 5, 2015 and the special meetings of August 31 and September 16, 2015, and approving same as on file with the Secretary/Assistant Secretary.

ADMINISTRATIVE REPORTS/DISCUSSION/ACTION

2. SOUTHERN CALIFORNIA AIR SERVICE PERFORMANCE UPDATE AND FORECAST

3. SELECTION OF WEBSITE ADDRESS

4. MASTER PLAN PROCESS

COMMISSIONER MATTERS

STAFF MATTERS

CEO RECRUITMENT UPDATE

ADJOURNMENT

**ONTARIO INTERNATIONAL AIRPORT AUTHORITY
CLOSED SESSION REPORT**

October 16, 2015

ROLL CALL: Bowman __, Dunn __, Hagman ____, Loveridge __
President Wapner __.

STAFF: Executive Director __, Legal Counsel __

- GC 54956.9 (d)(1), CONFERENCE WITH LEGAL COUNSEL, EXISTING LITIGATION:
City of Ontario v. City of Los Angeles, Los Angeles World Airports, and Los Angeles Board of Airport Commissioners, RIC 1306498.

In attendance: Loveridge, Dunn, Bowman, Hagman, Wapner

No Reportable Action	Continue	Approved
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Disposition: _____

- GC 54956.8, CONFERENCE WITH REAL PROPERTY NEGOTIATORS
Property: Ontario International Airport, 2900 East Airport Drive, Ontario; Authority Negotiator:
Executive Director or designee; Negotiating parties: Los Angeles Mayor or his designee;
Under negotiation: Price and terms of payment.

In attendance: Loveridge, Dunn, Bowman, Hagman, Wapner

No Reportable Action	Continue	Approved
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Disposition: _____

Reported by: _____
Legal Counsel / Executive Director

ONTARIO INTERNATIONAL AIRPORT AUTHORITY

MINUTES

MONDAY, SEPTEMBER 7, 2015

(Not Official Until Approved)

The Regular Meeting scheduled for Monday, September 7, 2015, was cancelled due to the Labor Day Holiday. The next regular meeting is scheduled for Monday, October 5, 2015, in the Ontario City Council Chambers, 303 East B Street, Ontario, California.

Respectfully submitted:

VICKI KASAD, MMC, ASSISTANT SECRETARY

APPROVED:

ALAN D. WAPNER, PRESIDENT
ONTARIO INTERNATIONAL AIRPORT AUTHORITY

ONTARIO INTERNATIONAL AIRPORT AUTHORITY

MINUTES

MONDAY, OCTOBER 5, 2015

(Not Official Until Approved)

The Regular Meeting scheduled for Monday, October 5, 2015, was cancelled due to lack of an available quorum. The next regular meeting is scheduled for Monday, November 2, 2015, in the Ontario City Council Chambers, 303 East B Street, Ontario, California.

Respectfully submitted:

VICKI KASAD, MMC, ASSISTANT SECRETARY

APPROVED:

ALAN D. WAPNER, PRESIDENT
ONTARIO INTERNATIONAL AIRPORT AUTHORITY

**ONTARIO INTERNATIONAL AIRPORT AUTHORITY
SPECIAL COMMISSION MEETING
MINUTES
MONDAY, AUGUST 31, 2015
(Not Official Until Approved)**

A Special meeting of the Ontario International Airport Authority was held on Monday, August 31, 2015 in the City Council Chambers at Ontario City Hall, 303 East "B" Street, Ontario, California.

Notice of said meeting was duly given in the time and manner prescribed by law.

CALL TO ORDER

Commission President Wapner called the Ontario International Airport Authority Special Commission meeting to order at 9:35 a.m. He noted that the big news is that we now have an airport which will require us to take definitive action toward its future.

ROLL CALL

PRESENT: Commissioners: Jim W. Bowman, Curt Hagman,
Ronald O. Loveridge and
Alan D. Wapner

ABSENT: Commissioners: Lucy Dunn
(Ms. Dunn arrived at 9:50 a.m.)

Also present were: Executive Director Al C. Boling, General Counsel John Brown, and Assistant Secretary Vicki Kasad.

CLOSED SESSION

Hearing no requests to speak from the public, President Wapner recessed the meeting to Closed Session at 9:36 a.m., for discussion of the following:

- GC 54956.9 (d)(1), CONFERENCE WITH LEGAL COUNSEL, EXISTING LITIGATION: *City of Ontario v. City of Los Angeles, Los Angeles World Airports, and Los Angeles Board of Airport Commissioners, RIC 1306498.*
- GC 54956.8, CONFERENCE WITH REAL PROPERTY NEGOTIATORS
Property: Ontario International Airport, 2900 East Airport Drive, Ontario; Authority Negotiator: Executive Director or designee; Negotiating parties: Los Angeles Mayor or his designee; Under negotiation: Price and terms of payment.

RECONVENE IN PUBLIC SESSION

The Ontario International Airport Authority Commission meeting was reconvened in public session at 9:57 a.m.

PLEDGE OF ALLEGIANCE

The Pledge of Allegiance was led by Vice President Loveridge.

CLOSED SESSION REPORT

Legal Counsel Brown indicated that the two matters listed on the agenda were discussed and noted that negotiations toward the settlement of litigation and transfer of real property are both proceeding in a positive and cooperative manner.

President Wapner expressed his gratitude to the City of Los Angeles, led by Mayor Garcetti, who set the positive tone for these negotiations. He noted that he hopes to complete the transfer as soon as possible, but acknowledged that the real work for Ontario also begins with the transfer.

PUBLIC COMMENTS

There were no public comments.

CONSENT CALENDAR

1. APPROVAL OF MINUTES

Minutes for the meetings of the Ontario International Airport Authority of July 6 and August 3, 2015, as on file with the Secretary/Assistant Secretary were approved.

2. A RESOLUTION OF THE ONTARIO INTERNATIONAL AIRPORT AUTHORITY URGING THE SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS TO AFFIRM REGIONALIZATION OF AIR PASSENGER TRAFFIC IN ITS 2016/2040 REGIONAL TRANSPORTATION PLAN/SUSTAINABLE COMMUNITIES STRATEGY.

The Commission adopted a resolution urging the Southern California Association of Governments to affirm regionalization of air passenger traffic in its 2016/2040 Regional Transportation Plan/Sustainable Communities Strategy.

RESOLUTION NO. 15-001 A RESOLUTION OF THE ONTARIO INTERNATIONAL AIRPORT AUTHORITY URGING THE SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS TO AFFIRM REGIONALIZATION OF AIR PASSENGER TRAFFIC IN ITS 2016/2040 REGIONAL TRANSPORTATION PLAN/SUSTAINABLE COMMUNITIES STRATEGY

President Wapner noted the discussion at the July 6, 2015 meeting regarding regionalization and his request for confirmation of SCAG's direction. He indicated that he received at SCAG overwhelming confirmation of members' support for the concept of regionalization. He suggested that it was not only important to make the statement of support, but also to develop definitive steps to achieve it. He indicated that the proposed resolution was a philosophical and conceptual idea that he would continue to push through SCAG.

Vice President Loveridge inquired if other airports in the region would be passing similar resolutions. President Wapner expressed uncertainty, but noted that they had all provided input when allocations and projections were being determined.

Secretary Dunn indicated that she supports this item, but commented on the odd way in which the allocations were distributed, noting that John Wayne Airport was projected to lose business.

Commissioner Hagman noted that there appeared to be a lot of flexibility in the numbers despite the studies, but expressed support for this resolution.

MOTION: Moved by Commissioner Hagman, seconded by Secretary Dunn and carried by unanimous vote to approve the Consent Calendar as presented. President Wapner noted that staff would be transmitting Resolution No. 15-001 to SCAG prior to Thursday's meeting.

ADMINISTRATIVE REPORTS/DISCUSSION/ACTION

3. PROFESSIONAL SERVICES AGREEMENT TO ENGAGE AN EXECUTIVE SEARCH FIRM FOR THE ONTARIO INTERNATIONAL AIRPORT CHIEF EXECUTIVE OFFICER

The Commission authorized the Interim Executive Director to negotiate and execute a Professional Services Agreement in an amount estimated to be \$95,000 with Boyden Global Executive Search (Boyden), of Washington, DC, to conduct an executive recruitment for the new Chief Executive Officer (CEO) of the Ontario International Airport (ONT).

President Wapner commented on the need for a permanent Executive Director and commended Mr. Boling on his work as the Interim Executive Director. He advised that staff had done an informal RFP process for executive search firms and requested a report from Mr. Boling. Executive Director Boling indicated that four proposals were received and staff was recommending Boyden Global Executive Search. He advised that if approved, staff would develop a timeline for recruitment, which should bring a finalist before the Board by December. He introduced Mr. Tim McNamara representing Boyden.

Tim McNamara, Managing Partner, Boyden Global Executive Search, provided an overview of his background, with 25 years of search experience in both the public and private sectors.

Commissioner Hagman inquired how this endeavor was similar or different from other airport projects he had been involved in. Mr. McNamara indicated that this project was uniquely different, but he had done two similar projects; one being the separation of San Diego Airport from the Port of San Diego, and the other the privatization of the airport in Oman. He commented that it was a unique opportunity and challenging, but it would be coveted because of the opportunity to build the Ontario International Airport.

President Wapner inquired who Boyden's Project Manager would be.

Mr. McNamara indicated that he would be handling this project personally.

Vice President Loveridge inquired what the pool of candidates would be for a mid-sized airport such as this.

Mr. McNamara indicated that the pool is much broader than the airport, while it could be the Number 2 person at a large hub airport or the Number 1 or 2 person at a medium hub, it could also be someone from an airline. He noted a recent search at the Port of Long Beach which resulted in the choice of an individual from a private equity firm who had previously been with Fed Ex Canada. He commented that it was important for the Board to keep an open mind with regard to traditional and non-traditional Candidates. He explained that his role was to work with the Board to develop consensus and partnership with regard to what is needed.

Vice President Loveridge questioned the process and whether there would be an open discussion with the stakeholders.

Mr. McNamara indicated that if there was not a partnership in the beginning to discuss what is wanted and not wanted then the process will fail. He indicated that he does not have anyone in mind at this point because he first needs to get input from stakeholders and that will be a three to four week process.

President Wapner recommended that a special meeting of the Authority be set in the next couple of weeks to talk about what the Board is looking for and what it is not looking for. He noted that the stakeholders should be invited to that workshop. He stressed that this began as a collaborative process and he wanted it to continue that way, including consensus on the criteria. He noted that the final selection will likely only be with the Board. He asked Mr. McNamara to meet with Executive Director Boling to come up with a date and bring in the stakeholders to establish the criteria. President Wapner also stated that he understands some of the issues the Authority will face regarding the compensation and bonuses paid in the industry.

Secretary Dunn inquired if any of the candidates for this contract were involved in the recent LAWA or Orange County Airport searches.

Executive Director Boling indicated that Spencer Stuart was involved in the LAWA search and is now working on the Oakland search.

MOTION: Moved by Commissioner Hagman, seconded by Commissioner Bowman and carried by unanimous vote to authorize the Interim Executive Director to negotiate and execute a Professional Services Agreement with Boyden Global Executive Search of Washington, DC.

President Wapner indicated that Mr. Boling and Mr. McNamara would come back with potential dates and a list of stakeholders to include in the special meeting as soon as possible.

Commissioner Hagman suggested the consultant give each Board Member a call for input.

Legal Counsel Brown cautioned the Board on the appearance of meeting serially and suggested that he collect the information.

President Wapner indicated that if the Board Members had suggestions, they should bring them to Mr. Brown and he would forward comments to the consultant. He commented that they wanted as open a process as possible and since this was a regional airport, he wanted to solicit input from across the region.

4. ESTABLISHMENT OF TECHNICAL ADVISORY COMMITTEE (TAC)

President Wapner noted his experience at SCAG with an Aviation Technical Advisory Committee and suggested establishing one as an advisory body to this Board. He indicated that it would be advantageous and good outreach to include other stakeholders. He requested that Executive Director Boling and the consultant team look at other airport models.

Commissioner Bowman concurred that this was a great idea, noting that there are a number of committees of this type who are experts on their topic. He suggested that this would prevent the Board from having to get into the minutia.

Commissioner Hagman questioned the various facets of the airport and whether there would be separate committees or just one.

President Wapner indicated that he was thinking each subgroup could be represented on this body. He suggested that it should be a representative of each group discussed, the ground side, the air side, the vendors, etc., but he would like to know what the other airports are doing.

Secretary Dunn concurred, but noted when she thinks of technical advisory, she thinks of people with special expertise to advise the Board, not stakeholders.

President Wapner indicated he was thinking of a stakeholder advisory board.

Secretary Dunn stressed that she thought a technical advisory group would be good.

President Wapner suggested that staff should bring back a variety of options.

Vice President Loveridge suggested looking at a variety of options, but stressed the need to think clearly about the role and responsibility of the group.

President Wapner also asked that associated roles and policies come back for discussion. He stressed that this group would be purely advisory and not make policy.

MOTION: Moved by Commissioner Hagman, seconded by Commissioner Bowman and carried by unanimous vote to direct staff to come back with more definitive options for an advisory body.

President Wapner inquired if that was adequate direction for staff.

Executive Director Boling indicated it was and that he would work with Nick Johnson of Johnson Aviation to develop possible options.

President Wapner noted that this direction was secondary in priority to the search for an Executive Director.

COMMISSIONER MATTERS

AD HOC COMMITTEE ASSIGNMENT – EXECUTIVE DIRECTOR

President Wapner indicated that he had requested this item, noting that at some point he would anticipate the Boyden Group to bring back candidates for review. He indicated at that point he would see an ad hoc committee interviewing the final two or three candidates.

Commissioner Hagman indicated he liked the idea as long as the process kept moving.

President Wapner commented that this discussion might be premature, but wanted to keep it as an option for use later in the process.

Mr. McNamara indicated that he frequently sees subcommittees of the full board, but he has also seen the full board involved in the process. He advised that he had no particular preference or recommendation, and noted possible approaches.

President Wapner requested that this discussion also be added to the workshop agenda.

President Wapner expressed excitement with the process moving forward, and noted the previously published strategic plan. He suggested that it be reviewed at the next meeting and also when the new Executive Director is in place.

STAFF MATTERS

There were no staff matters.

ADJOURNMENT

President Wapner adjourned the Ontario International Airport Authority Special Commission meeting at 10:35 a.m.

Respectfully submitted:

ASSISTANT SECRETARY

APPROVED:

ALAN D. WAPNER, PRESIDENT
ONTARIO INTERNATIONAL AIRPORT AUTHORITY

**ONTARIO INTERNATIONAL AIRPORT AUTHORITY
SPECIAL COMMISSION MEETING
MINUTES
WEDNESDAY, SEPTEMBER 16, 2015
(Not Official Until Approved)**

A Special meeting of the Ontario International Airport Authority was held on Wednesday, September 15, 2015 in the City Council Chambers at Ontario City Hall, 303 East B Street, Ontario, California.

Notice of said meeting was duly given in the time and manner prescribed by law.

CALL TO ORDER

Commission President Wapner called the Ontario International Airport Authority Special Commission meeting to order at 2:34 p.m.

ROLL CALL

PRESENT: Commissioners: Jim W. Bowman, Lucy Dunn
Ronald O. Loveridge and
Alan D. Wapner

ABSENT: Commissioners: Curt Hagman
(Mr. Hagman arrived at 2:50 p.m.)

Also present were: Executive Director Al C. Boling, Legal Counsel Thomas Rice, Tim McNamara and Diana Farmer from Boyden Global Executive Search and Assistant Secretary Vicki Kasad.

CLOSED SESSION

Hearing no requests to speak from the public, President Wapner recessed the meeting to Closed Session at 2:35 p.m., for discussion of the following:

- GC54957 (b), PUBLIC EMPLOYEE APPOINTMENT
Title: Chief Executive Officer

RECONVENE IN PUBLIC SESSION

The Ontario International Airport Authority Commission meeting was reconvened in public session at 3:25 p.m.

President Wapner noted the presence of Ontario Mayor Leon and Mayor pro Tem Dorst-Porada, and Jurupa Valley Council Member Laura Roughton.

PLEDGE OF ALLEGIANCE

President Wapner Ontario invited Mayor pro Tem Dorst-Porada to lead the Pledge of Allegiance.

CLOSED SESSION REPORT

Legal Counsel Rice indicated that the matter listed on the agenda was discussed with no reportable action.

PUBLIC COMMENTS

Public comments were deferred to the Workshop Discussion.

ADMINISTRATIVE REPORTS/DISCUSSION/ACTION

1. WORKSHOP DISCUSSION – EXECUTIVE SEARCH

Secretary Dunn expressed her appreciation for the process and being followed to find an executive to lead ONT. She indicated that candidates must have respect for the industry and emphasized a focus on growing the airport. She was particularly interested in candidates with experience beyond just running a building. She stressed the growth opportunity and economic development potential the airport provides to the region.

Commissioner Hagman suggested looking at a candidate's ability to develop and redevelop the land around the airport. He noted that the airport is lacking on the international side and suggested that candidates have business contacts and experience dealing with international airlines.

Commissioner Bowman commented that he had similar interests as the other Commissioners and stressed the need to do this right the first time. He stated that the need was not just for an airport person, and indicated that marketing and management skills were the biggest issues for him. He further said that the right person would have to take advantage of economic development opportunities, while working in collaboration with the airlines, both domestic and international, the employees and the staff. He stressed that the overall philosophy starts at the top and permeates the entire organization.

Vice President Loveridge indicated that he wants to see transformative leadership, with the person not just occupying the seat, but changing the dynamics of the airport. He stressed that this is a regional airport and it is critical that the person have an understanding that the airport is the centerpiece of the region.

President Wapner concurred with the need for development and economic development experience. He indicated that he wants a collaborator who will work with other airports throughout Southern California and does not see the airports as competition, but rather as complementing each other within the region. He noted that ONT needs to work with Orange County and San Diego to serve beyond our immediate area as the other airports reach their capacity.

Ontario Mayor pro Tem Dorst-Porada agreed with the Commission comments, and noted that the land around the airport is underutilized and not developed. She stated that it will be an important factor to cutting the costs of the airlines. She also agreed it was important to have someone who is a collaborator that can bring people together.

Council Member Roughton, Jurupa Valley, commented that she was encouraged by the process and seeing the three counties working together. She commended the City of Ontario for initiating the process and stressed that the airport's impact on the entire region. She supported the comments as presented with regard to the criteria for the executive director. President Wapner thanked Ms. Roughton for the ongoing support from her and her colleagues in Riverside County.

Commissioner Hagman noted that George Dinkins, Director of Airports for San Bernardino County, was also present. Mr. Dinkins commented that he was encouraged that the Authority was looking at candidates from outside the airport industry. He noted that there were probably suitable experts on the aviation side as well.

Ontario Mayor Leon expressed support for the Authority's efforts to engage stakeholders in the recruitment process. .

Tim McNamara, Boyden Global Executive Search, explained that the intent of this meeting was to have an interactive discussion and obtain input from stakeholders. He gave the timeline for completing the job description and going out to the market place. He anticipated concluding the search around Thanksgiving, with someone on board by the end of the year. He explained that in considering qualifications the Board should consider technical skills, real estate and economic development experience. Contacts on both the passenger and cargo sides of the industry, government affairs proclivity, the cultural fit of potential candidates.

Ms. Farmer called upon each of the stakeholders present for input.

Alejandra Alfaro, Aeromexico, had no comments.

Therese Andrews, Executive Director of Travelers Aid of the Inland Empire, introduced volunteer Jim Painter and noted that her board met and developed a

list of factors for consideration as follow: 1) Communication with tenants, vendors and public service agencies. 2) Consideration of safety of ONT patrons and personnel. 3) A customer service culture that will exceed expectations for the Passenger Experience at ONT. 4) Position ONT for the future extension of the Gold Line light rail connection and enhance local public transportation connections. 5) A more comprehensive marketing program that might include a first class website and use of cutting edge technology. 6) Consideration of the guests at ONT to experience first-class service such as more amenities, restaurants and meeting space.

Mike Davis, representing Gavin Cooney, Operating Engineers Local 501, noted that they represent the group that maintains the airport facility. He indicated that the group is looking to maintain labor peace during the transition, while continuing to maintain the facility.

Steve Fulton, Assistant Federal Security Director for TSA, indicated that he represents a small group of stakeholders that work well together. He recommended that the CEO be collaborative to work in partnership with TSA. He also suggested that the CEO must understand security requirements.

John Hall, General Manager of ONT-TEC, stated that his group maintains the aeronautical equipment at the airport. He indicated that from a cost perspective, they would like to see a reduction in bureaucracy. He also recommended that the CEO should be very collaborative.

Trey Hettinger, UPS, thanked the Authority and looked forward to engagement in the process. He indicated that UPS wants a CEO who is collaborative and engaged, with an open door policy. The CEO should be open minded and willing to listen to both sides of an issue, ethical and a person of integrity. He suggested the CEO should focus on the airport, but also be engaged in the community and the area surrounding the airport. Mr. Hettinger offered his assistance in the future.

Steve Hubbell, Director of Properties for Southwest Airlines, congratulated the City and the Authority for reaching agreement with Los Angeles. He indicated that all attributes discussed were important for the new CEO and added that the CEO should be someone with experience in airports. He commented that he wished every city Southwest deals with would approach situations in the same collaborative way.

Scott Kaller, representing Alaska Airlines, stated that Alaska would want someone forward thinking with a focus on service to the passengers. He noted that cutting the bureaucracy would be great for the airlines. He noted the power outage that occurred today as an example and said that the tenants had received

no communications from the airport on the situation or estimates of a timeline to correct the outage.

Jim Mog, Sierra Aviation Group, had no comments.

Steve Tomes, Delaware North, had no comments.

Kristen Ramirez, Center Manager for Bob Hope USO Center, noted that she looked forward to the change in ownership, they receive wonderful support from the airport, and would like continued support. She noted that they are located in old Terminal 1 and are a soft target for terrorism, so they would like more police presence. She also noted that they did not hear about the power outage.

Dan La Bouf, General Manager, Guardian Jet Center, indicated that they are enthusiastic about the change in leadership. He stated that they have been at ONT for 15 years and want to extend their lease and build another hangar. He noted that there is opportunity to build and grow aviation. He commented on the process by which planes need to clear customs and stressed the need for a CEO who is visionary and shows leadership.

Jeff Sheferman, Signet, said his company privatizes airports around the world, and he could not think of an airport with more potential than Ontario. He concurred with all comments heard today and noted that "co-opetition" is something they work hard at to see that airports are balanced.

President Wapner confirmed with of Mr. McNamara that he had enough direction, and inquired if he thought the ideal candidate exists.

Mayor Leon thanked Therese Andrews of Traveler's Aid for her comments, noting that everyone understands and realizes that this airport is a diamond in the rough. He noted the people that have previously been involved in LAWA and suggested what is needed is passion and someone who knows how to reignite the airport. He also said that if given a choice, most people would rather fly out of Ontario than anywhere else. He suggested that there was an opportunity to design modality in the airport to include Metrolink and Gold Line and make ONT the airport of choice in Southern California again.

President Wapner provided an update on the power outage and noted that one of the advantages of having the decision makers close at hand, was getting answers right away. He also offered City support in any way possible during the outage.

President Wapner encouraged airport tenants and stakeholders to provide input and suggestions to Mr. McNamara. He also stressed the Board's goal to hire the best CEO in the Country.

Vice President Loveridge inquired about the time frame for the recruitment. Mr. McNamara indicated a start date in January 2016, but it could be sooner.

President Wapner reiterated that this was an open process with the job flyer expected for release next week. He thanked everyone for their participation in this meeting.

ADJOURNMENT

President Wapner adjourned the Ontario International Airport Authority Special Commission meeting at 4:26 p.m.

Respectfully submitted:

ASSISTANT SECRETARY

APPROVED:

ALAN D. WAPNER, PRESIDENT
ONTARIO INTERNATIONAL AIRPORT AUTHORITY